

# Interviewing Skills and Job Analysis

# **Objectives:**

To prepare Non-Human-Resources Professionals to conduct interviews and select the best candidates for their teams.

The main purpose of job analysis is to show you how to analyze a job and write job description. We'll see that analyzing jobs involves determining in detail what the job entails and what kind of people the firm should hire for the job.

# **Contents:**

Basic features of interviews

Types of interviews

- Selection interview
- Personal or individual interview
  - unstructured sequential interview
  - structured sequential interview
  - o panel interview
  - mass interview
- Appraisal interview
- Exit interview

### Interview format

- Structure interview
- Not structure interview

### Interview content

- Situational interview
- Behavioral interview
- Job-related interview
- Stress interview

## Planning and preparing the interview

- Steps for planning an interview
  - Review the résumé
  - Think of possible questions the candidate might ask
  - Write lead questions
  - Plan your agenda
  - Prepare the environment

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## Clear your mind

Handling and conducting the interview Suggested questions for the interview. Managing Biases

- Types of bias
  - "Halo" effect
  - "Person like me" effect
  - "Horns" effect

What can undermine interview usefulness??

- First impression
- Candidate order
- Misunderstanding the job
- Nonverbal behaviours

## Closing the interview

Evaluating the candidate and making decision

- Steps to evaluate the candidate
  - Summarize the interview.
  - Score the candidate.
  - Check references.

### Interviewer Self-evaluation

- The nature of job analysis
- Uses of job analysis information
- Steps in job analysis
- Methods of collecting job analysis information
- Qualitative job analysis techniques
  - o Interview
  - Typical questions
  - o Interview guidelines
  - Questionnaire
  - Observation
  - Participant Dairy / logs
- Quantitative job analysis technique
  - Position analysis questionnaire
  - functional job analysis
- Writing job descriptions

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- Job identification
- o job summary
- o responsibilities and duties
- o standard of performance
- working conditions
- o job specifications
- Writing job specifications
  - o specifications for trained versus untrained personnel
  - o specifications based on judgment
  - o specification based on statistical analysis
- Job Analysis in Jobless world
  - o defining job
  - o jobs terms from specialized to enlarged jobs
  - o job enlargement
  - o job enrichment
  - Job rotation
  - o Dejobbing

# Language:

- The materials for the trainees will be in English.
- The language of instruction will be in English / Arabic.

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